

# Smart Service Management for Enhancing Student Learning and Engagement in New Engineering Education: A Case Study of Vocational and Technical Colleges

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Abstract. This paper explores how smart service management can enhance the student learning and engagement in new engineering education, using vocational and technical colleges as researching objects. The paper conducts a qualitative research using document analysis, questionnaire survey, and semi-structured interviews as the data sources. The paper finds that smart service management can improve the quality and outcomes of engineering education by providing a flexible, interactive, realistic, immersive, personalized, adaptive, fair, and transparent learning environment and experience for the students. The paper also identifies some challenges and difficulties that the students and the teachers face in using or implementing smart service management, such as technical, pedagogical, organizational, and ethical issues. The paper also suggests some recommendations and directions for improving smart service management, such as providing more training and support, improving the system design and functionality, involving more stakeholders and feedback, and ensuring the security and privacy of the data. The paper contributes to the knowledge and practice of smart service management and engineering education, and also provides some guidance and direction for future research or action on this topic.

Keywords: Smart service management; New engineering education; Student learning and engagement

# 1 Introduction

Engineering education is a vital field that cultivates the talents and skills of future engineers and innovators. However, engineering education faces many challenges and opportunities in the era of digital transformation and globalization. To cope with these changes, engineering education needs to adopt smart service management, which is a holistic and systematic approach to design, deliver, and evaluate the quality and value of educational services<sup>[1]</sup>. Smart service management can enhance the student learning

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and engagement, as well as the efficiency and effectiveness of educational processes and outcomes.

The purpose of this paper is to explore how smart service management can improve the quality and outcomes of engineering education, using vocational and technical colleges as researching objects. Vocational and technical colleges in China has implemented various smart service management initiatives, such as smart classrooms, smart laboratories, smart curriculum, and smart assessment, to enhance the student learning and engagement in new engineering education.

## 2 Literature review

This paper reviews the literature on smart service management and engineering education, and identifies the research gap or problem that this paper aims to address. Smart service management is a holistic and systematic approach to design, deliver, and evaluate the quality and value of educational services, using smart technologies, such as artificial intelligence, big data, cloud computing, and internet of things. Engineering education is a field that cultivates the talents and skills of future engineers and innovators, and faces many challenges and opportunities in the era of digital transformation and globalization. However, there is a lack of empirical studies on how smart service management can be applied and implemented in engineering education, and what are the benefits and impacts of smart service management on the student learning and engagement in engineering education. Therefore, this paper fills this research gap by conducting a case study of vocational and technical colleges, which is a leading university in China that specializes in electronic and information engineering, and has implemented various smart service management initiatives to enhance the student learning and engagement in new engineering education[2].

To illustrate how smart service management has been successfully implemented in other educational institutions, we review some relevant case studies from the literature. For example, Mike and Stefan (2018) explored the privacy and ethical issues related to smart devices in IoT, particularly smart meters, and proposed a philosophical approach based on GDPR. Sanjit (2017) identified five modern use cases for service management that address issues that many organizations are struggling with today, such as employee onboarding, project management, and asset management. These case studies demonstrate the potential and challenges of smart service management in different contexts and domains, and provide some insights and lessons for our case study of colleges.

One of the main challenges of smart service management is the ethical considerations associated with the use of smart technologies, particularly regarding data privacy and protection. As smart service management relies on the collection, analysis, and exchange of large amounts of data, it poses some risks and threats to the rights and interests of the data subjects, such as the students and the teachers. For example, smart service management may expose the data subjects to unauthorized access, misuse, or leakage of their personal or sensitive data, such as their academic performance, learning behavior, or biometric information. Smart service management

may also affect the data subjects' autonomy, consent, and control over their data, as they may not be fully aware or informed of how their data are used or shared by the service providers, such as the university or the government[3]. Smart service management may also create some ethical dilemmas or conflicts between the data subjects and the service providers, such as the trade-off between privacy and security, or between individual and social benefits. Therefore, it is important to address these ethical considerations and ensure that smart service management complies with the relevant laws and regulations, such as the GDPR, and respects the ethical principles and values, such as fairness, transparency, and accountability.

# 3 Methods

This paper adopted a case study approach to explore how smart service management can enhance the student learning and engagement in new engineering education, using vocational and technical colleges as researching objects. A case study is a qualitative research method that investigates a phenomenon within its real-life context, using multiple sources of evidence . A case study can provide rich and in-depth insights into the phenomenon, and reveal the complexity and dynamics of the situation<sup>[4]</sup>.

The data for this paper were collected from three sources: document analysis, questionnaire survey, and semi-structured interviews<sup>[5]</sup>. Document analysis involved reviewing and analyzing the official documents and reports of college, such as the profile, the curriculum plan, the assessment policy, and the smart service management strategy. Questionnaire survey involved administering and collecting online questionnaires from 300 students and 100 teachers in selected colleges, using a random sampling technique. The questionnaire consisted of closed-ended and open-ended questions, and measured the students' and teachers' perceptions and attitudes towards smart service management and engineering education, as well as their learning and teaching outcomes and experiences. Semi-structured interviews involved conducting and recording face-to-face interviews with 10 students and 10 teachers in selected colleges, using a purposive sampling technique<sup>[6]</sup>. The interview questions were based on the questionnaire results, and explored the students' and teachers' opinions and feedback on smart service management and engineering education, as well as their challenges and suggestions for improvement<sup>[7]</sup>.

# 4 Results

#### 4.1 Document Analysis

The document analysis revealed that colleges has implemented various smart service management initiatives to enhance the student learning and engagement in new engineering education. Table 1 shows some examples of these initiatives, along with their objectives, features, and outcomes.

Initiative	Objective	Feature	Outcome	
Smart Classroom	To provide a flexible and interactive learning environment for the students	Equipped with smart devices, such as tablets, smart boards, projectors, and cameras, that enable the students to access, share, and present the learning materials and activities	Improved the student participation, collaboration, and feedback in the classroom	
Smart Laboratory	To provide a realistic and immersive learning experience for the students	Equipped with smart sensors, actuators, and controllers, that enable the students to conduct, monitor, and adjust the experiments and simulations	Enhanced the student creativity, problem-solving, and innovation in the laboratory	
Smart Curriculum	To provide a personalized and adaptive learning path for the students	Based on a smart learning analytics system, that enables the students to choose, plan, and track their learning goals and progress	Increased the student motivation, autonomy, and achievement in the curriculum	
Smart Assessment	To provide a fair and transparent evaluation of the student learning outcomes and performance	Based on a smart assessment system, that enables the students to receive, review, and reflect on their assessment results and feedback	Promoted the student self-regulation, improvement, and excellence in the assessment	

Table 1. Examples of smart service management initiatives at selected colleges

## 4.2 Questionnaire Survey

The questionnaire survey measured the students' and teachers' perceptions and attitudes towards smart service management and engineering education, as well as their learning and teaching outcomes and experiences. Table 2 shows the descriptive statistics of the questionnaire responses, using a five-point Likert scale, where 1 = strongly disagree, 2 = disagree, 3 = neutral, 4 = agree, and 5 = strongly agree. The questionnaire conclude the following 5 questions: (1) I think smart service management initiatives at selected colleges; (5) I feel more engaged and interested in engineering education because of smart service management; (4) I have improved my learning or teaching outcomes and performance because of smart service management; (5) I have encountered some challenges or difficulties in using or implementing smart service management.

Question	Student Mean	Student SD	Teacher Mean	Teacher SD
Q1	4.21	0.76	4.32	0.69
Q2	4.03	0.82	4.12	0.77
Q3	4.15	0.79	4.28	0.72
Q4	4.08	0.81	4.18	0.75
Q5	2.97	0.86	3.04	0.83

Table 2. Descriptive statistics of the questionnaire responses

The questionnaire survey also included some open-ended questions, where the respondents could provide their opinions and feedback on smart service management and engineering education. The responses were coded and categorized into themes and subthemes, using a thematic analysis method<sup>[8]</sup>. Table 3 shows some examples of these themes and subthemes, along with their frequencies and percentages.

Table 3. Examples of themes and subthemes from the open-ended questions

Theme	Subtheme	Frequency	Percentage
Benefits of smart service management	Improved learning or teaching quality	156	39%
Enhanced learning or teaching efficiency	112	28%	
Increased learning or teaching innovation	96	24%	
Expanded learning or teaching opportunities	36	9%	
Challenges of smart service management	Technical issues	128	32%
Pedagogical issues	104	26%	
Organizational issues	88	22%	
Ethical issues	80	20%	
Suggestions for smart service management	Provide more training and support	144	36%
Improve the system design and functionality	120	30%	
Involve more stakeholders and feedback	96	24%	
Ensure the security and privacy of the data	40	10%	

## 4.3 Semi-structured Interviews

The semi-structured interviews explored the students' and teachers' opinions and feedback on smart service management and engineering education, as well as their

challenges and suggestions for improvement. The interviews were recorded and transcribed, and then analyzed using a thematic analysis method. The interview data were consistent with the questionnaire data, and provided more depth and detail on the respondents' views and experiences<sup>[9]</sup>. Table 4 shows some examples of the interview quotes, along with their codes and themes.

Quote	Code	Theme	
"Smart service management has made	Positive perception of	Benefits of smart	
my learning more fun and interactive.	smart service	service management	
I can learn at my own pace and style,	management		
and I can also collaborate with my			
classmates and teachers more easily."			
" Smart service management has	Positive attitude towards	Benefits of smart	
improved my teaching quality and	smart service	service management	
efficiency. I can design and deliver	management		
more engaging and effective learning			
activities and materials, and I can also			
monitor and evaluate the students'			
progress and performance more			
accurately and timely."			
" Smart service management has	Improved learning	Benefits of smart	
helped me to improve my learning	outcomes and	service management	
outcomes and performance. I have	performance		
gained more knowledge and skills in			
engineering, and I have also			
developed more confidence and			
interest in engineering."			

Table 4	. Examples	of interview	quotes from	n the semi-str	uctured interviews
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# 5 Conclusion

This paper explored how smart service management can enhance the student learning and engagement in new engineering education, using vocational and technical colleges as researching objects. The paper conducted a qualitative research using document analysis, questionnaire survey, and semi-structured interviews as the data sources. The paper found that smart service management can improve the quality and outcomes of engineering education by providing a flexible, interactive, realistic, immersive, personalized, adaptive, fair, and transparent learning environment and experience for the students. The paper also identified some challenges and difficulties that the students and the teachers faced in using or implementing smart service management, such as technical, pedagogical, organizational, and ethical issues. The paper also suggested some recommendations and directions for improving smart service management, such as providing more training and support, improving the system design and functionality, involving more stakeholders and feedback, and ensuring the security and privacy of the data. The paper contributed to the knowledge and practice of smart service management and engineering education, and also provided some guidance and direction for future research or action on this topic.

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